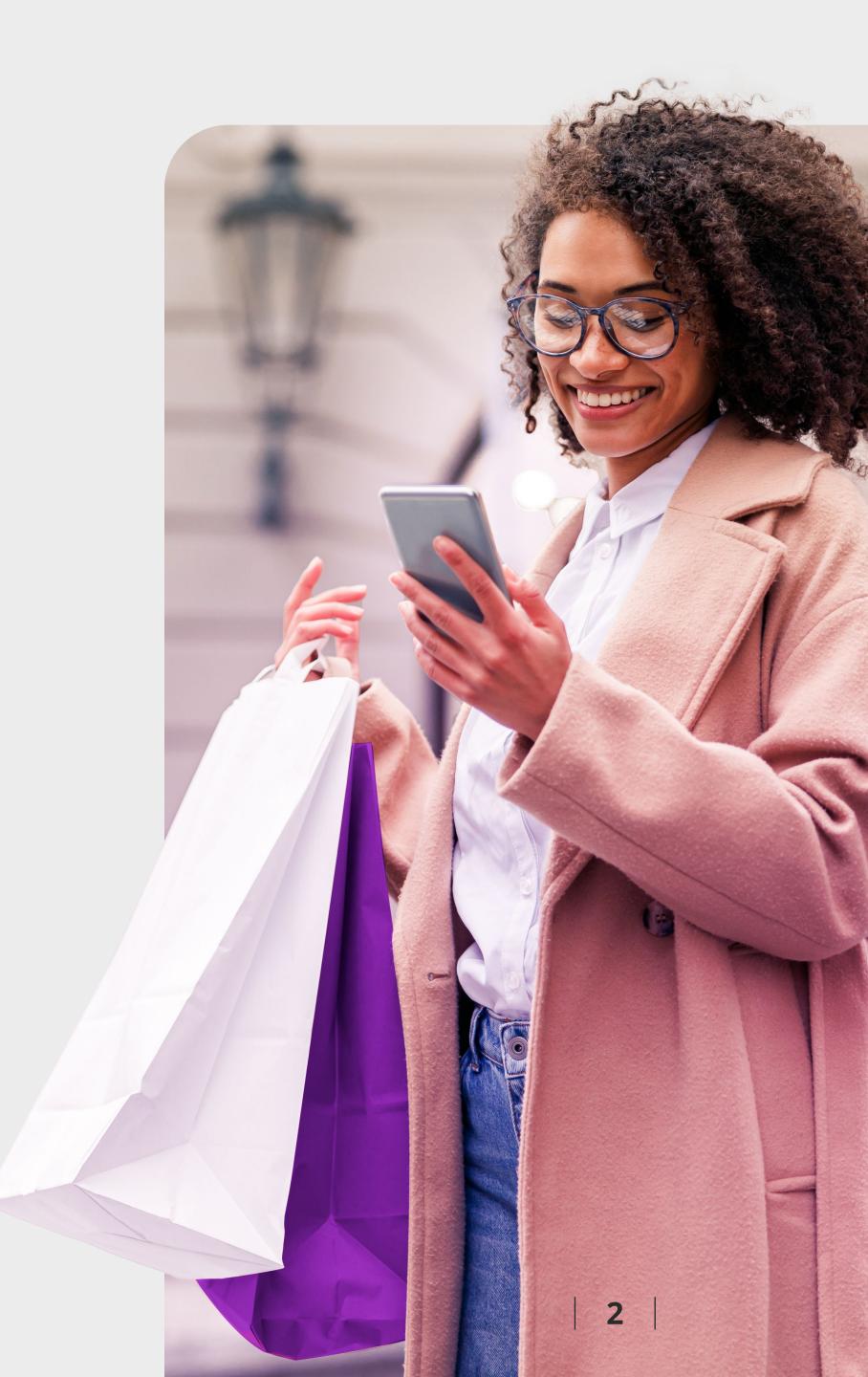


# Discovery Miles in the making

OVER 31 BILLION EARNED SINCE JANUARY 2020 OVER EXPECTED TO BE EARNED IN 2024 2020 2021 2022 2023 2024 Discovery Bank launched in 2019, built on the foundation of the Vitality Money financial wellness programme. **The banking app's advanced capabilities allowed for the introduction of an enhanced Điscovery Miles Account and rewards currency.** At first, clients simply earned Điscovery Miles for every card swipe. Soon, the offering expanded when many of Vitality's core behaviour change benefits started being awarded in Điscovery Miles instead of cash back.

The rewards currency quickly became even more popular. It's now expected that over £10 billion will be paid out to members in 2024, with a potential redemption value using the £10 £1.4 billion because £15 £1.4 billion because £15 £15 £1.4 billion

The introduction of the Điscovery Miles redemption spend discount offers clients considerable savings in a partner redemption network that has grown over 40 in-store and online retail partners. This success led to the introduction of Miles Đ-Day, which happens on the 15th of every month, where discounts automatically double, making Điscovery Miles even more valuable. New earning opportunities followed, including integration with Discovery Invest, Discovery Life and Discovery Insure. The long-established Vitality Active Rewards programme was also enhanced to offer a personalised rewards experience across Vitality Money, Vitality Health and Vitality Drive.



# The evolution of Discovery Miles



# A shared-value rewards currency

Improved health and better value through enhanced pricing and benefits

# **MEMBERS** MEMBER INCHILIA **FINANCIAL SOCIETY** 10 VCREASED SAVINGS AND DEPOSITS **INSTITUTION** Healthier society with more disposable income Improved product use LAPSES AND DEFAULTS and engagement, lower Improved productivity and claims and risk, and increased long-term savings higher margins

A shared-value model in insurance and banking services is an effective way to get clients to improve their healthy behaviours across multiple dimensions – be it in their physical health, financial wellness or even in their driving behaviour. It gives individuals incentives to make better decisions in how they get active, drive well and manage their money responsibly, and so unlocks a number of benefits, not only for the client and the financial institution, but for society as a whole.

Incentives come in different forms, including upfront savings, cash back and rewards vouchers, each with their own benefits and appeal. However, Discovery has seen incredible success with **Điscovery Miles**.

Discovery Miles stands out due to its undeniable appeal and value, crafted on a set of design principles:

- **Rewarding healthy behaviours:** Members need to feel that earning Discovery Miles encourages them to have healthier lifestyles while being rewarded, with all activities focused on reflecting relevant best practices and Discovery's commitment to promoting healthy goals.
- 2 Unparalleled earning opportunities: Members need to have a wide choice in how to earn Điscovery Miles, so that they can be accumulated throughout the day through a range of activities and interactions.
- Flexible redemption options: Members need to be able to redeem Discovery Miles across an extensive partner network in a convenient way, so that the rewards cater to a broad spectrum of buying preferences.
- Superior value: Most importantly, members must choose to redeem Discovery Miles because of their value. Discovery Miles need to be highly desirable, offering benefits better than traditional cash rewards, driving engagement and the pursuit of healthy behaviours.

Additionally, the related Discovery Miles benefits, along with their earning and redemption mechanisms, need to be transparent and easy to track. The digital capabilities and partner integration must give members a seamless and user-friendly experience.



# Healthier living, higher rewards

Discovery's shared-value approach shows that **incentivising members for improving their health correlates directly with increased rewards.** Unlike traditional rewards programmes, which focus mostly on product uptake and brand loyalty, Discovery incentivises positive behavioural changes that improve overall well-being. Within each of the three Vitality programmes, members are given a status of Blue, Bronze, Silver, Gold or Diamond. Each status shows how well the members manage key behavioural risks related to their physical and financial health, as well as their driving habits.

This structured status system not only tracks progress but also motivates members to sustain and improve healthy behaviours. The integrated design of the Vitality programmes amplifies benefits, with members earning more Discovery Miles when taking part in multiple behaviour-change initiatives.

By aligning rewards with healthier lifestyles, Discovery not only enhances client well-being, but also fosters stronger, more loyal relationships. This innovative model sets a new industry standard, proving that meaningful engagement and sustainable health improvements are achievable through well-designed, client-centric programmes.

## **Encouraging healthy behaviours**



## litality HEALTH

- Getting physically active
- Eating well
- Going for regular screenings



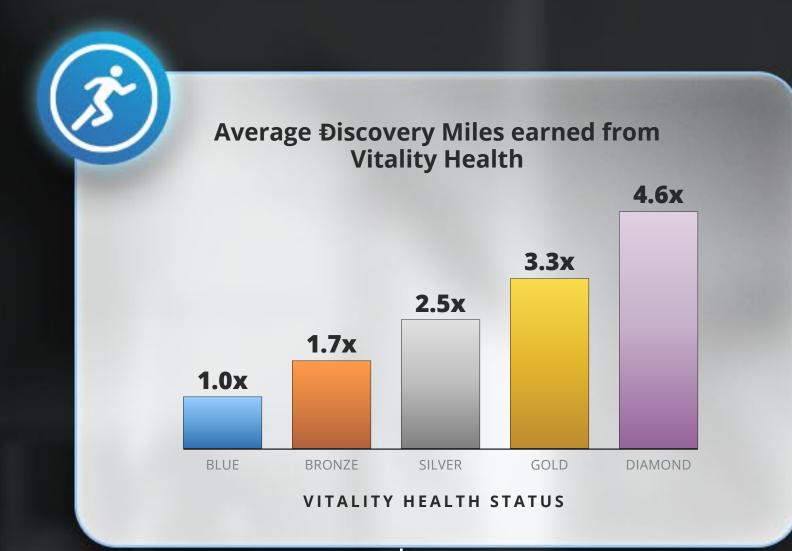
## Vitality MONEY

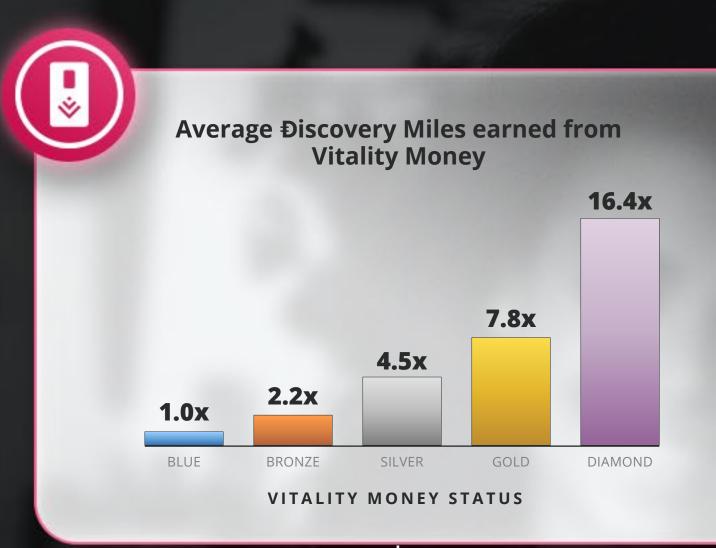
- Spending less than you earn
- Saving regularly
- Having the right insurance in place
- Investing over the long-term
- Paying off property

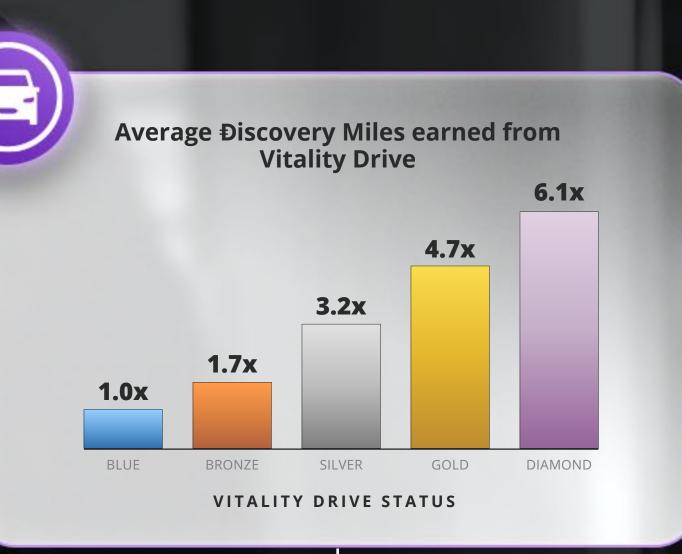


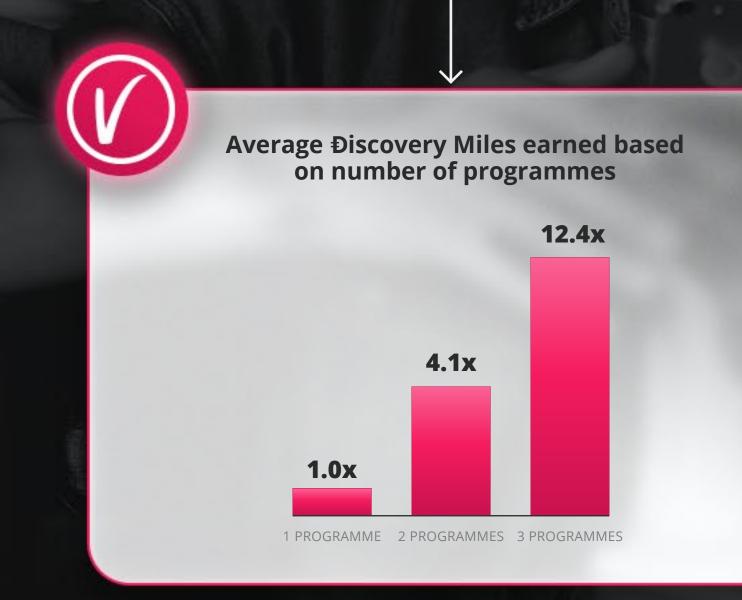
## Vitality DRIVE

- Accelerating smoothly
- Braking smoothly
- Cornering smoothly
- Driving within the speed limit
- Not using your cellphone while driving









# Many ways to earn

Discovery has introduced a range of different ways that members can earn Discovery Miles through their healthy behaviours and financial engagements across its comprehensive, integrated product suite – including banking, investments, short-term insurance, life insurance, health services and Vitality.

Members have many opportunities to earn Discovery Miles through a variety of daily activities, some of which start even before they wake up. They can earn Điscovery Miles through:

- Keeping active and achieving their exercise goals
- Driving responsibly
- Buying healthy groceries, personal care items and baby essentials, and also household luxuries and premium furnishing
- Paying for fuel and Uber rides
- Using a Discovery Bank card, investing for the longterm and paying for life insurance policies to protect themselves and their loved ones.

### **Discovery Miles earned**

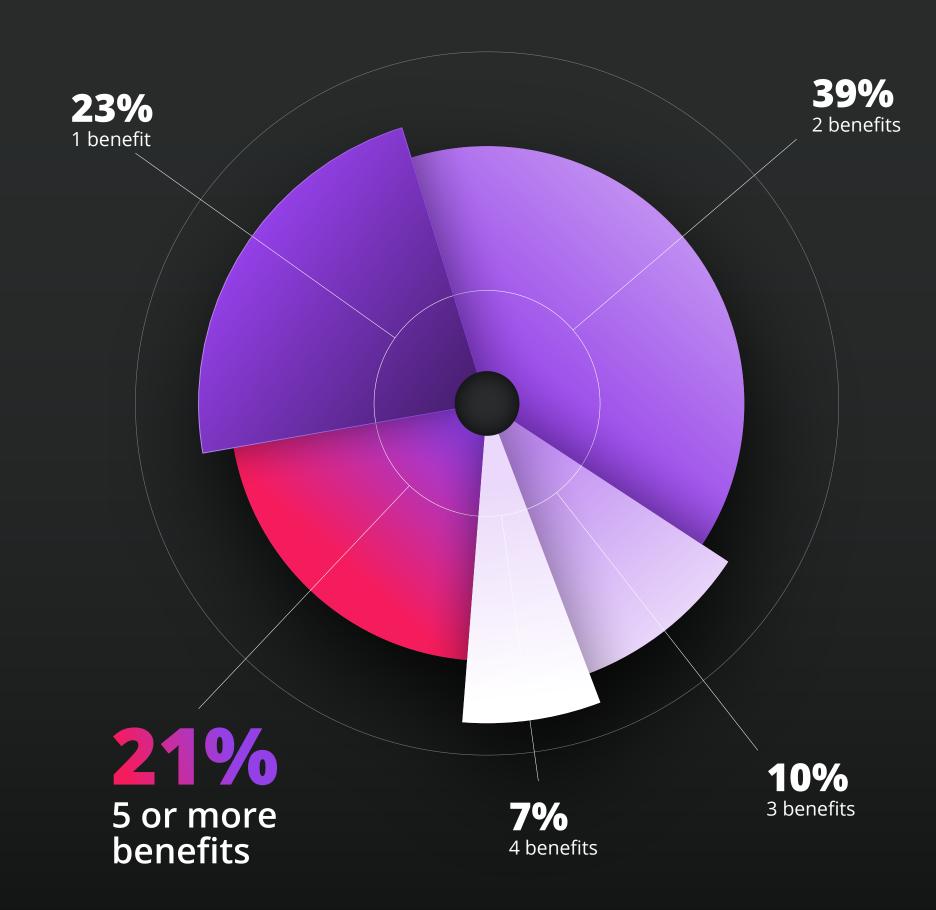
product lines

benefits

partners

0 » > **1845** million a month

## Average number of earn benefits used per Discovery Bank client



Millions of healthy behaviours in a month







Workouts





**Purchases** 

made online or in-store with secure virtual cards



+up to 30% Off ZEARN SPENDS

O<sub>ver 40</sub>

# >R36 million

Redemptions

in a month

worth of in-store and online purchases



## >R7 million

spent on prepaids and digital vouchers



>90,000 coffees, hot drinks

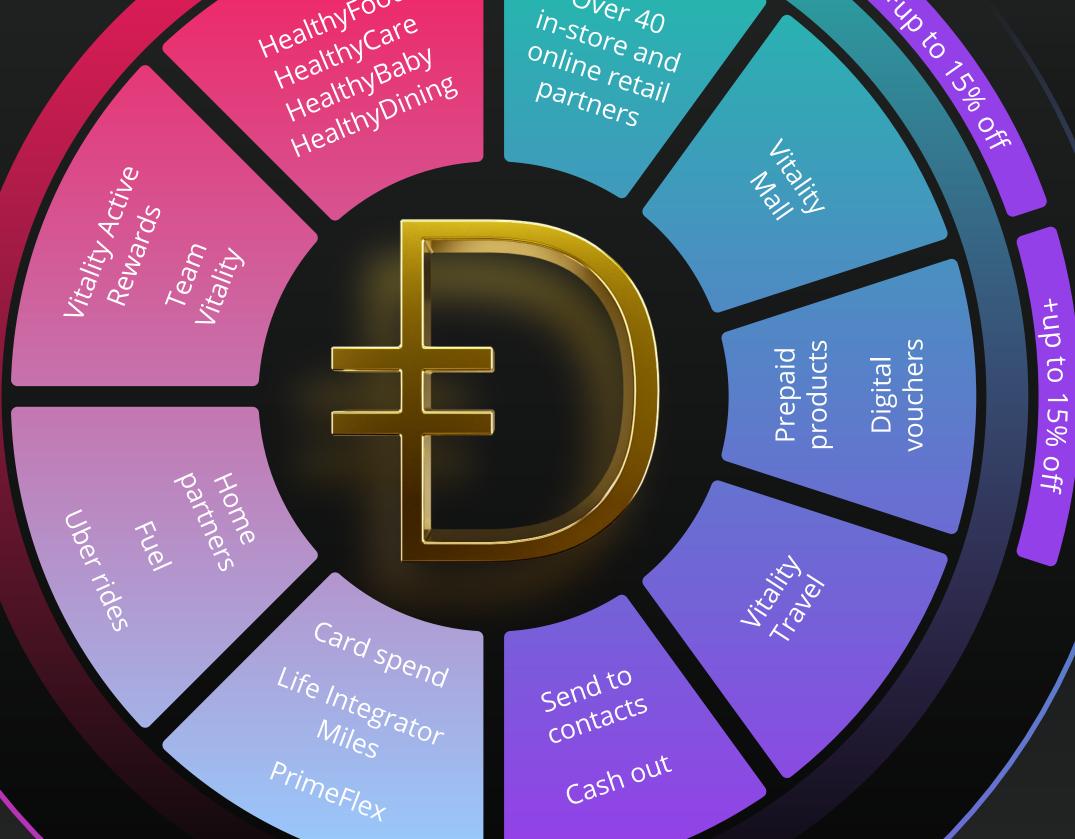
and smoothies



>8,500

donations to charity initiatives

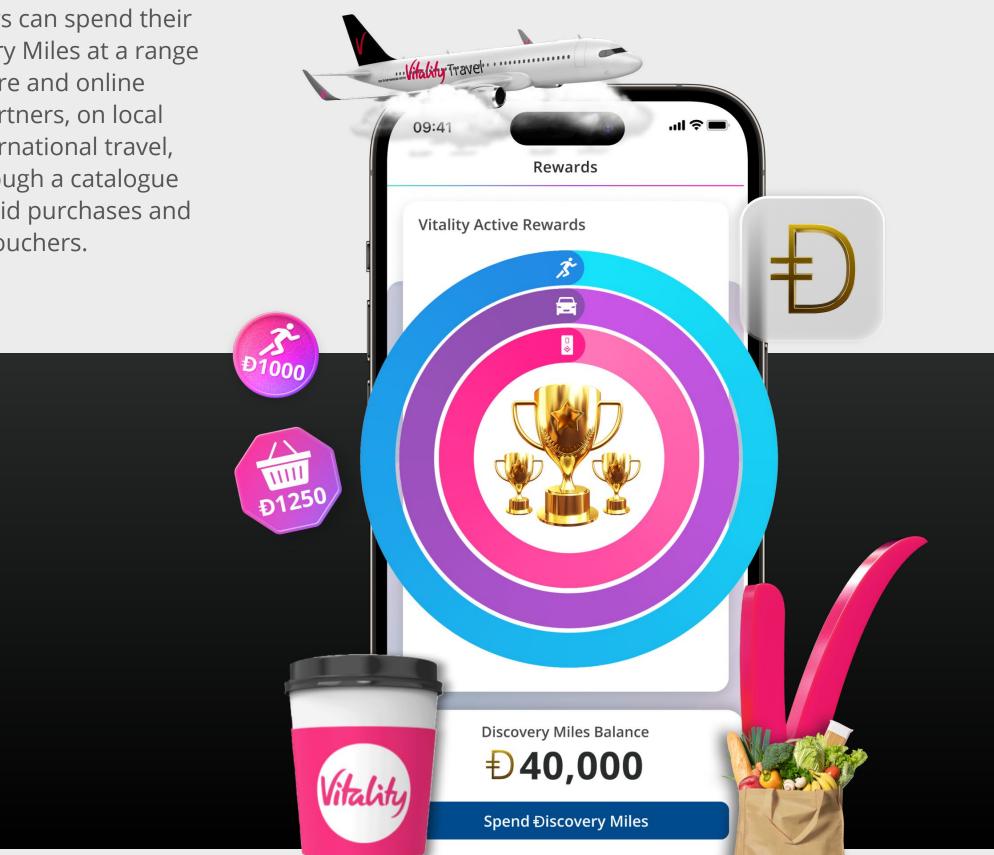




# Diverse ways to spend

A rewards currency is only as valuable as the ways it can be redeemed. **Through an extensive** partner network, members have the flexibility to use their Discovery Miles for a variety of needs and desires – and in many convenient ways. Whether it's for household essentials and utilities, exciting adventures, luxury indulgences, or retail spoils, Discovery has a partner to interest and incentivise everyone.

Members can spend their **Điscovery Miles at a range** of in-store and online retail partners, on local and international travel, and through a catalogue of prepaid purchases and digital vouchers.



Members can redeem their Discovery Miles on the Discovery Bank and Discovery apps, accessing:

- · More than 40 in-store and online retail partners, covering categories like food, healthcare, beauty, clothing, electronics and technology, sports gear, and more
- Digital vouchers and discounted prepaid products and services
- Local and international travel, including flights, car hire, accommodation, and experiences
- Donations to charities, extending the shared-value reach even further
- Transfers to other Discovery Bank clients
- A cash out option to monetise them into a Discovery Bank account.

\*MCLICKS♥ **CORICRAFT** Dial·a·Bed. **Dis-Chem** Sportsmans Warehouse makro **m** takealot @ ... and more

IN-STORE AND

ONLINE

REWARDS AND VOUCHERS

COLCACCHIO Nando's. MUGG & BEAN W WOOLWORTHS PlayStation. Spotify MoveToGive ... and more

VITALITY TRAVEL



# More valuable than cash

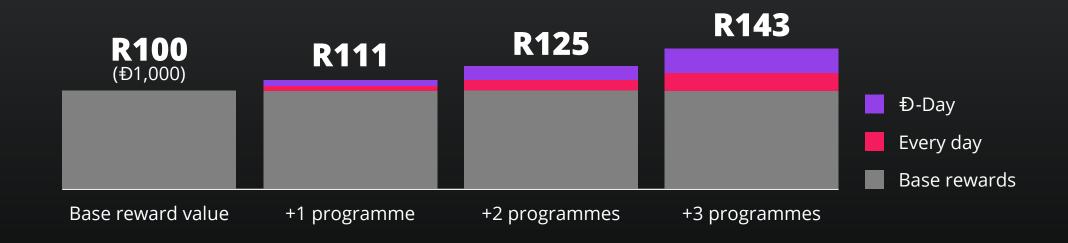


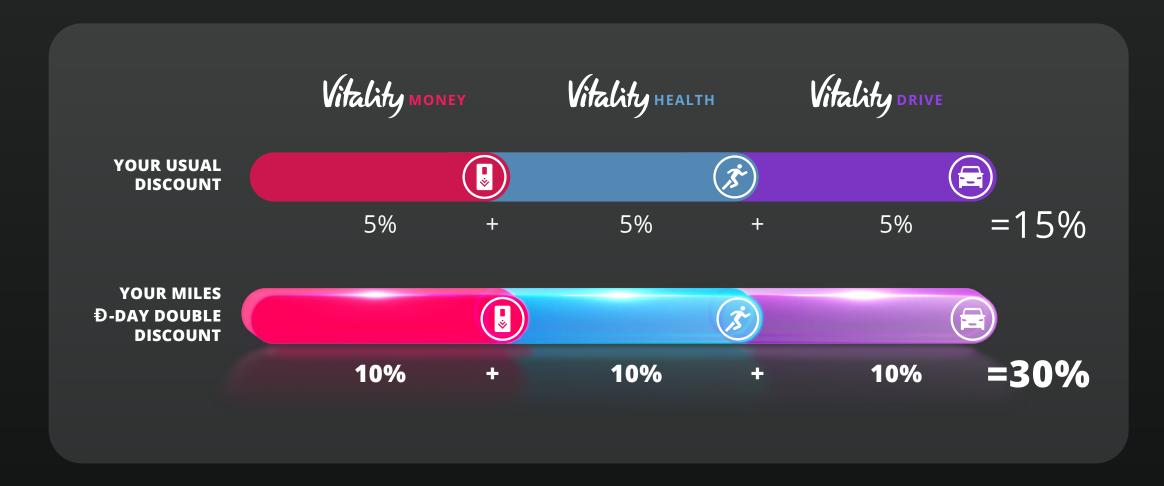
In 2023, Discovery Miles were 1.23x more valuable than their cash-out equivalent when spent through the in-store and online partner network, in the Vitality Mall, and on prepaid products and services.

Originally, Discovery Miles were redeemed at a rate of 10 Discovery Miles to R1. During the COVID-19 pandemic in 2020, Discovery introduced a campaign to enhance the value of Discovery Miles. This campaign offered extra savings, based on a client's product holding, when redeeming Discovery Miles through Discovery's partner network, in the Vitality Mall and on prepaid products and services on the Discovery Bank app.

Following the campaign's success, Discovery launched Miles Đ-Day, when members' Điscovery Miles spend discount doubles for 24 hours on the 15th of every month. Today, both the Điscovery Miles spend discount and Miles Đ-Day are permanent features of the Vitality programme. Members automatically enjoy from 5% to 15% off every day of the month, and from 10% to 30% off on Miles Đ-Day, when spent within the retail partner network.

#### **EXAMPLE**: VALUE OF **1**000 BASE REWARD SPENT IN-STORE OR ONLINE

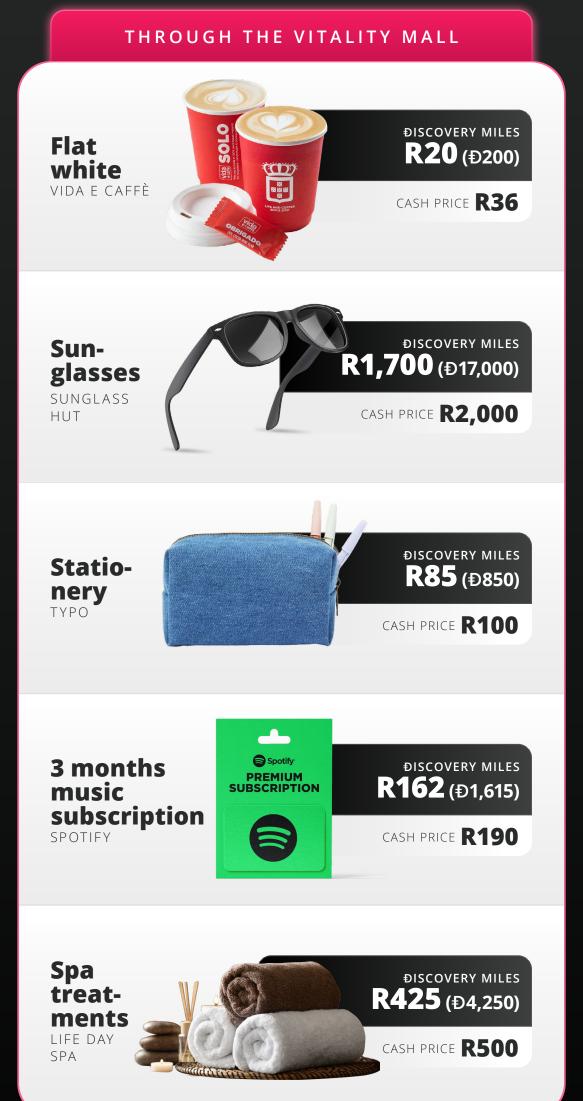


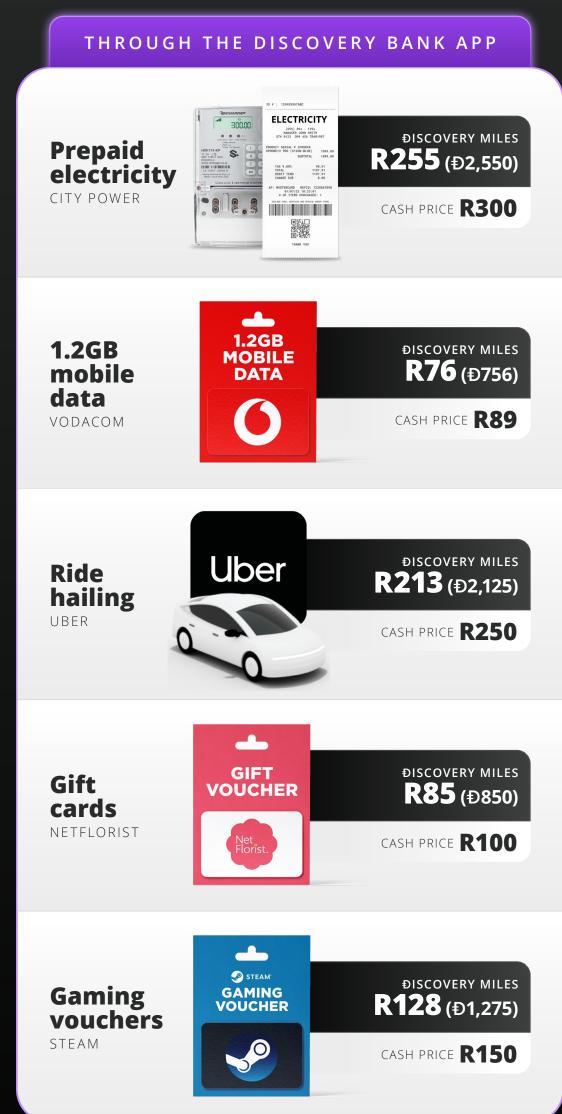


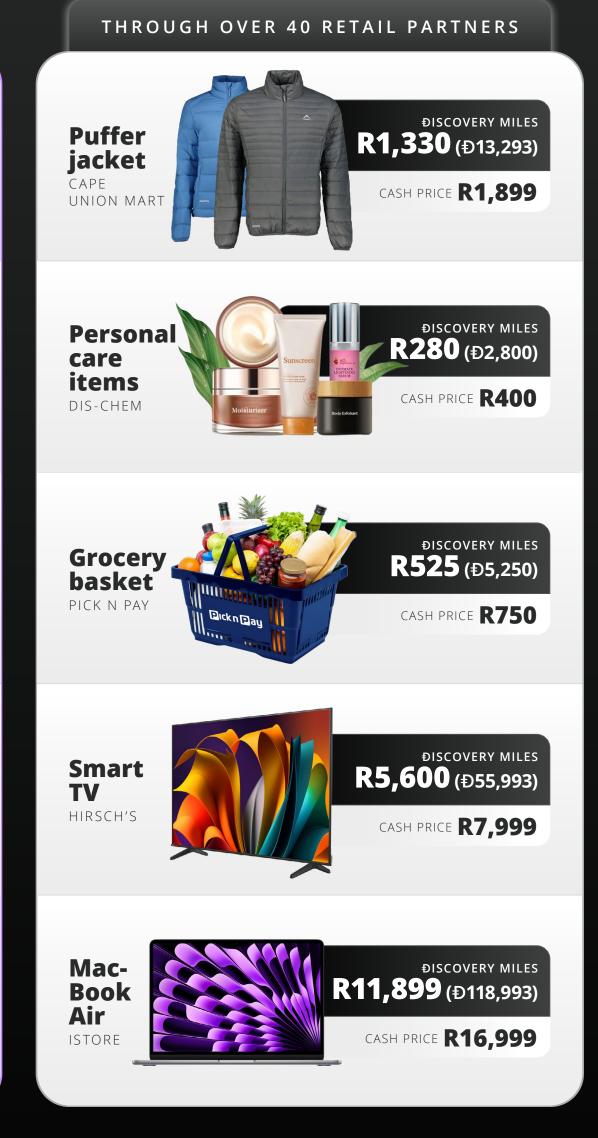
In 2023, members used their Điscovery Miles spend discounts to make purchases worth R530 million in exchange for Đ4.3 billion – meaning clients enjoyed 23% more in value than if they had opted for a cash-out option. And with that, Discovery has succeeded in what it set out to achieve: creating a rewards currency more valuable than cash.



# Discovery Miles more valuable than cash in action











# Discovery Miles case studies

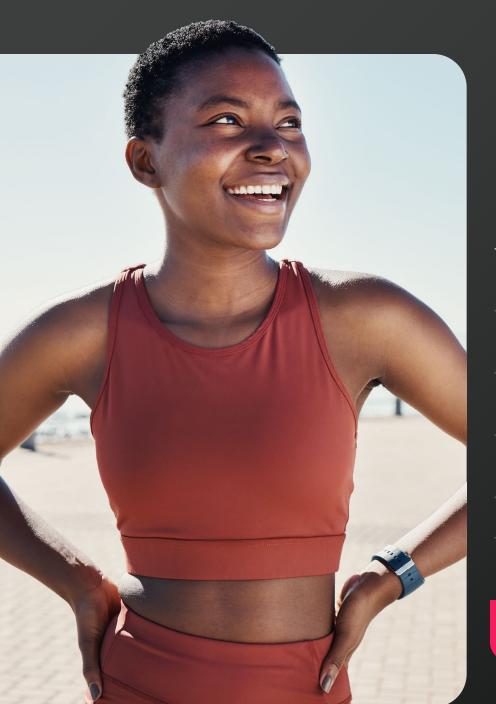
R10,050

MEET JOYCE

Joyce is a long-time Vitality Health member. For years, she has been motivated by her rewards for getting active and looking after her physical health. She's completed all her necessary Vitality Health checks and exercises regularly to achieve her Vitality Active Rewards exercise goals.

Because she's a Vitality Health member and has activated her zero-monthly-fee Discovery Account, she enjoys a 10% Discovery Miles spend discount throughout the month and 20% off on Miles D-Day. When Joyce spends her rewards in Discovery Miles, she earns up to 25% more value than if she cashed out with no spend discounts.

with 20% Miles Đ-Day discount



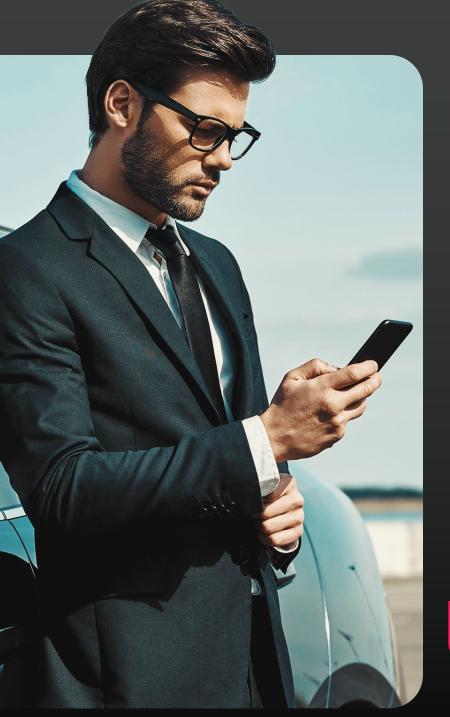
#### **ÐISCOVERY MILES MONTHLY STATEMENT**

	Earned	Cash out value without discount	Value with 10% everyday discount
Spent R1,600 on HealthyFood items with Vitality Health	<b>Đ</b> 4,000	R400	R444
Spent R600 on HealthyCare items with Vitality Health	€1,500	R150	R166
Spent R350 on HealthyBaby items with Vitality Health	<b>Đ</b> 875	R87	R96
Three gameboard plays from Exercise goals	<b>Đ</b> 325	R32	R36
Total	<b>Ð6,700</b>	R670	R744
Total monthly value with 20% Miles Đ-Day discount	-	-	R837
Total potential annual value			P10.050

### MEET ANDRE

Andre is committed to improving his health across Vitality Health, Vitality Money and Vitality Drive – and it's paying off. He's completed all his necessary assessments and focuses on healthy purchases and activities throughout the month.

He has a Discovery Bank Black Credit Card Account and is also a Vitality Drive member, so he gets a 15% Discovery Miles spend discount throughout the month, and 30% off on Miles D-Day. With his spend discounts, he enjoys up to 43% more value than if he cashed out his rewards.



#### **ÐISCOVERY MILES MONTHLY STATEMENT**

	Earned	Cash out value without discount	Value with 15% everyday discount
Spent R1,950 on HealthyFood items with Vitality Health and Vitality Money	<b>Đ</b> 9,750	R975	R1,147
Spent R550 on HealthyCare items with Vitality Health and Vitality Money	€2,750	R275	R323
Spent R850 on fuel with Vitality Money and Vitality Drive	<b>Đ</b> 5,525	R552	R649
Six gameboard plays from Exercise, Drive and Spend goals	<b>Đ</b> 1,535	R153	R180
Total	<b>Đ19,560</b>	R1,956	R2,301
Total monthly value with 30% Miles Đ-Day discount	-	-	R2,794
Total potential annual value with			R33.531

Total potential annual value with 30% Miles Đ-Day discount

R33,531

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This document is meant only as information and should not be taken as financial advice. For tailored advice, please contact your financial adviser.

Discovery Miles do not constitute currency or any other medium of exchange in circulation in South Africa. Rewards are based on your engagement in Vitality programmes, Discovery products, and monthly qualifying card spend. Discovery Bank, Auth FSP. Limits, terms and conditions apply.

Điscovery Miles are more valuable than cash on the Discovery and Discovery Bank apps, in-store and online with Discovery Vitality's partners.

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