

VITALITY

## FOR EMPLOYERS

Vitality Health International offers comprehensive health insurance that rewards healthy living. Available to employers across Africa, we use our shared-value model to offer innovative and unique healthcare solutions.





## Vitality Health International in Africa

With extensive healthcare and wellness experience globally, Discovery extended our footprint to more countries in Africa with the launch of Vitality Health International on 1 January 2022. Our product offering follows our shared-value model, designed to offer comprehensive health insurance that rewards healthy living.

Our insurance products use the latest digital technology to create an intuitive experience when accessing the healthcare system, and seamless service for employees, employers and financial advisers. Built into the insurance product at no extra cost is our Vitality wellness programme that helps employees lead healthier lifestyles.

> Vitality Health International is currently available in five countries in Africa with a focus to expand the footprint to new markets in 2023.

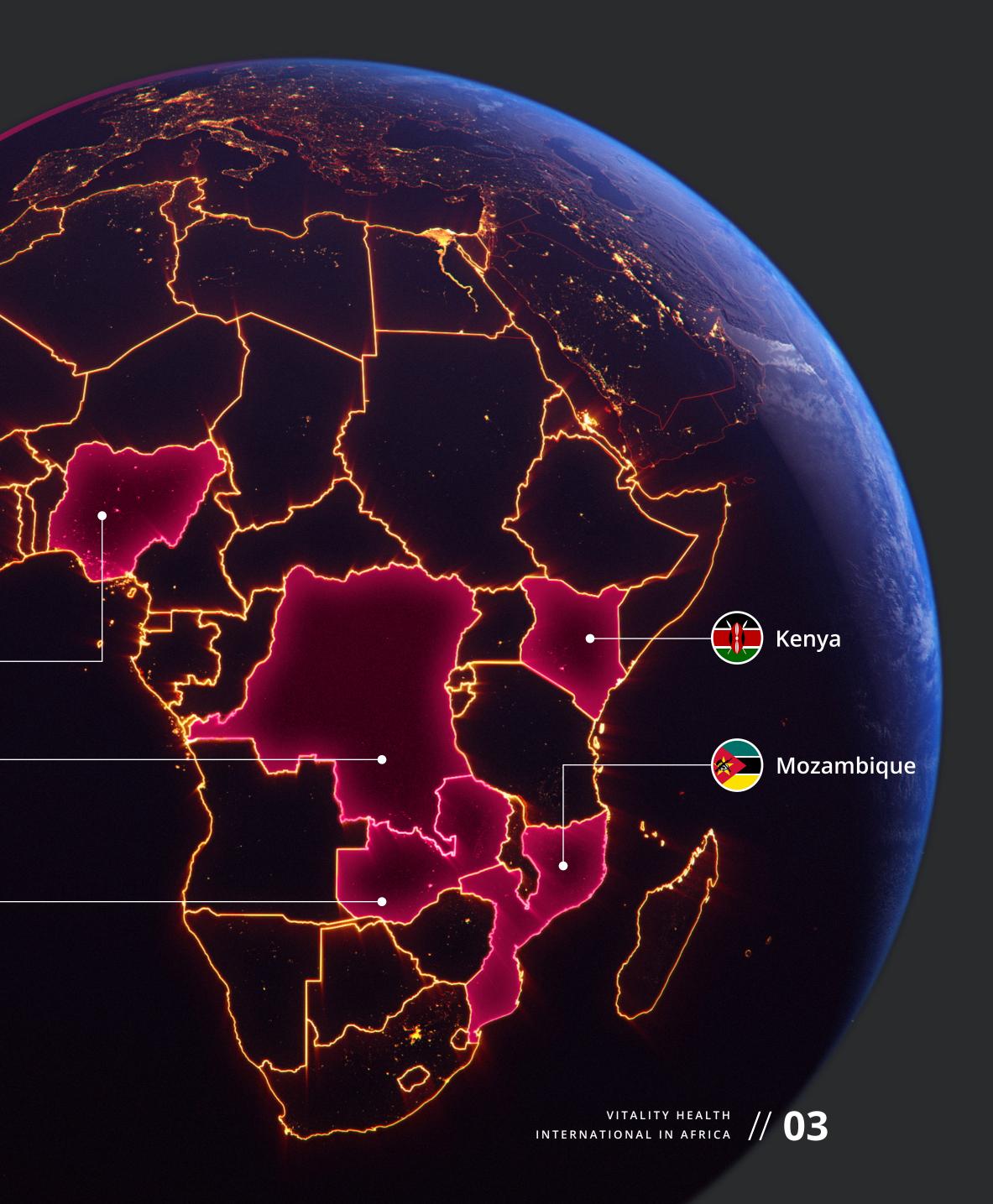


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Democratic Republic of Congo (DRC)

Zambia





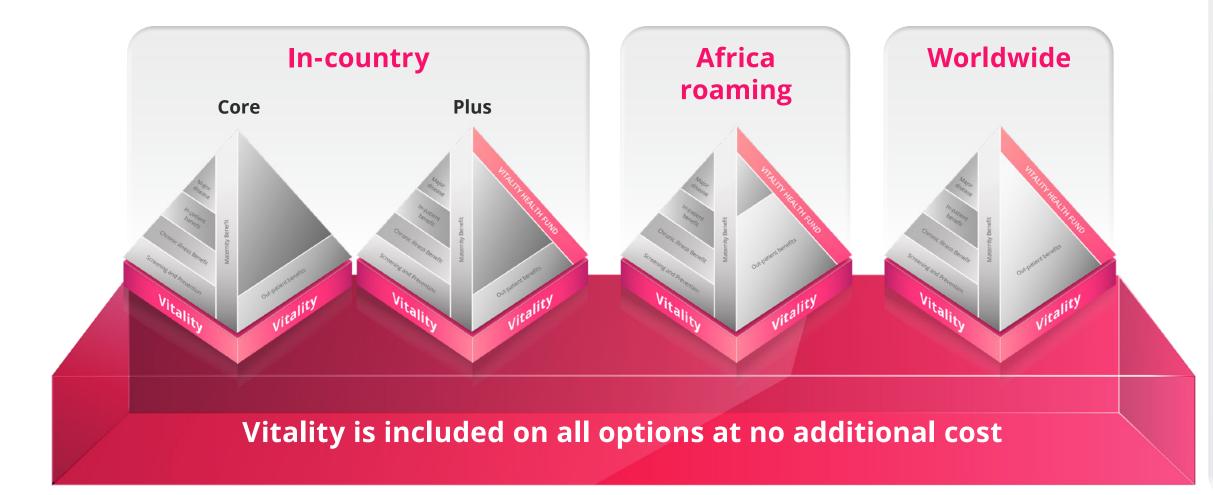


## A shared-value approach to healthcare

Through our Vitality programme, we reward employees for being healthier. This is the foundation of our shared-value model: by rewarding people for healthier lifestyles, we perform better as an insurer while contributing to a healthier society over time. Vitality is included in the health insurance product at no extra cost.

Vitality has behavioural economics and clinical science at its core. Global health information shows that four lifestyle behaviours (lack of physical activity, poor nutrition, smoking and excessive alcohol abuse) are the drivers for four main chronic diseases (diabetes, cardiovascular disease, high blood pressure and certain cancers), that result in 60% of preventable deaths globally.

The success of Vitality is in the way incentives are used to address the lifestyle behaviours that have the highest potential to affect people's health outcomes over time: nutrition, physical activity and preventive screening. Vitality encourages and rewards these behaviour changes to help people build better health habits for life.





SHARED-VALUE // 04





## Vitality, the world's leading behaviour-change programme, is embedded in Vitality Health International

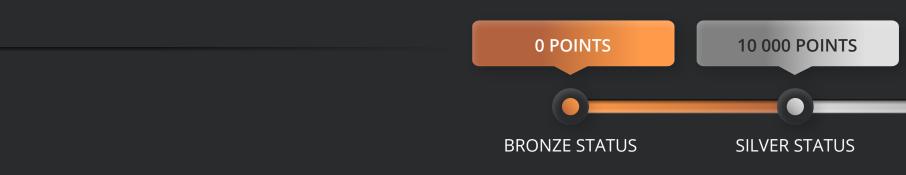
Vitality incentivises and rewards employees for healthy living through three simple steps:

## STEP 1

#### **KNOW YOUR HEALTH**

Employees can start their journey by understanding their health with the Vitality health assessments. These assessments are the first step to ensuring they know how to improve their health. Employees can complete the online Vitality Health Review; do a Vitality Health Check at their healthcare provider; get preventive screenings done regularly; keep up to date with vaccinations and sign a non-smoking declaration.

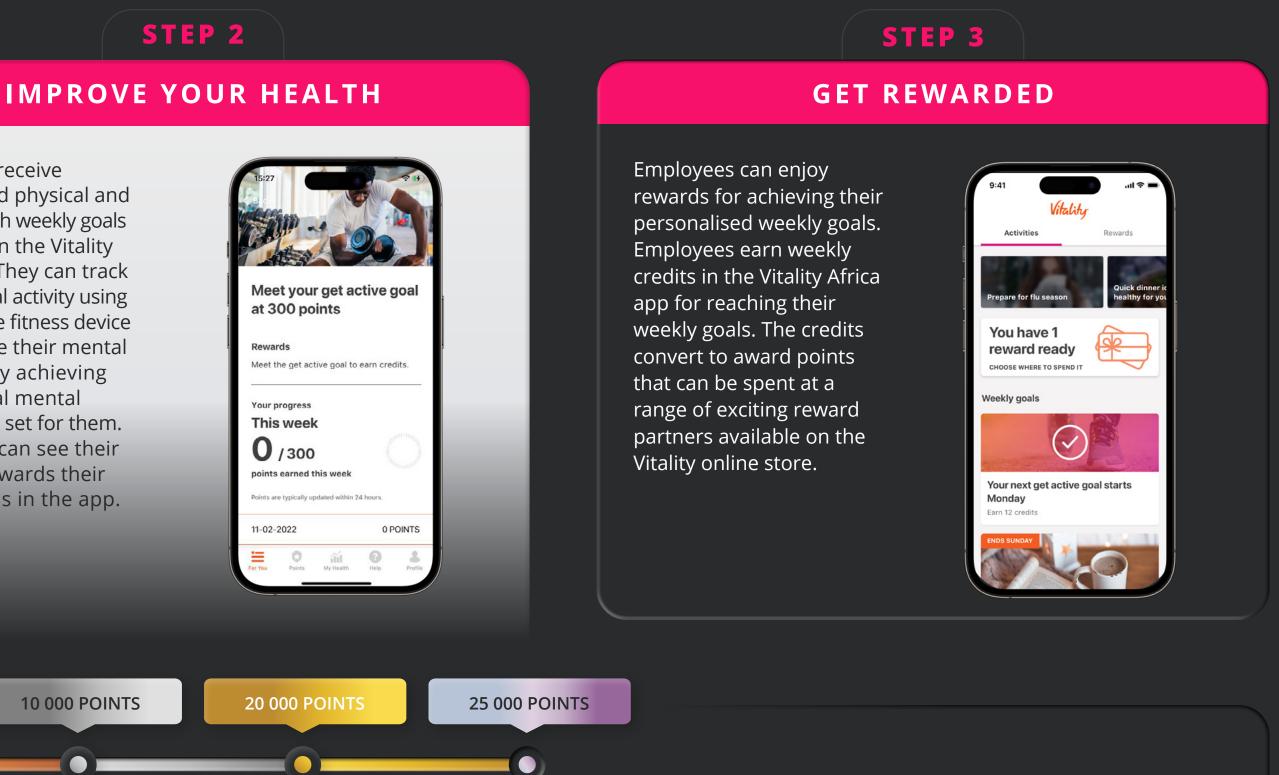
Employees receive personalised physical and mental health weekly goals as a target in the Vitality Africa app. They can track their physical activity using a compatible fitness device and improve their mental wellbeing by achieving the personal mental health goals set for them. Employees can see their progress towards their weekly goals in the app.



As employees engage with the Vitality programme, they earn Vitality points for completing specific activities. The points reflect the relative value of the activity to the employee's health. The Vitality points add up to a Vitality status – ranging from Bronze to Platinum – as a measure of the employee's health and rewards they receive.

GOLD STATUS

PLATINUM STATUS



vitality embedded in vitality health international // 05



## Key trends shaping healthcare across Africa

In the past nine months, we have identified key trends shaping healthcare across Africa. These trends, not new to global healthcare systems, are significant in Africa, as they shape the healthcare landscape and the insurance needs of countries in Africa.

HEALTH INSURANCE MODELS IN AFRICA ARE READY FOR DISRUPTION Employers and employees want more from their health insurance. Customers are tired of insurance only rewarding the sick – customers are moving to alternative insurers for more value. Customers highly value organisations with a purpose and most will choose purpose over brand.

AFRICA'S YOUNG POPULATION IS READY FOR MORE TECH MORE ONLINE AND USING WEARABLE DEVICES



Increase in demand for wearables given rising urbanisation, aesthetically pleasing designs, multiple features in a single device.



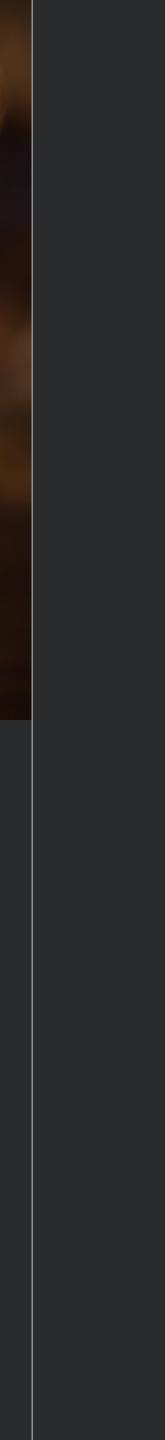
Health International

> Shift from communicable to noncommunicable diseases and an increase in the prevalence of mental illness. Employers and employees are looking for screening and wellbeing solutions.

02

AFRICA IS GOING THROUGH A DISEASE PROFILE SHIFT

KEY TRENDS SHAPING // 06



# 1 | Health insurance models are **ready for disruption**

Both employers and employees want more from their health insurance, and are weary of the traditional insurance models of the past that only offer value for the sick. With its young millennial working population, 53% of African consumers aged 16 to 34 years are eager to try new products. In fact, consumers are looking to insurers for more value, placing emphasis on organisations with a purpose. These consumer demands will define the face of the insurance market.



\* Southern Africa, including lusophone Africa – Source: Insurance regulator reports; Swiss re

- \*\* The Research and Markets firm mg.co.za/africa/2022-06-13-activity-in-africas-insurance-market-is-on-the-increase/
- \*\*\* Global study / Source: https://www.ibm.com/thought-leadership/institute-business-value/report/2022-consumer-study#
- ^ https://www.mckinsey.com/industries/consumer-packaged-goods/our-insights/winning-in-africas-consumer-market

THE STEADY GROWTH IN THE MIDDLE CLASS IN AFRICA IS DRIVING THE DEMAND FOR QUALITY HEALTH INSURANCE.

**22%** Insurance penetration\*

7%

Expected insurance growth\*\*

CONSUMERS ARE WEARY OF INSURANCE ONLY REWARDING THE SICK.

66%

Stopped buying from companies where values don't align\*\*\* 53%

Of consumers aged 16 to 34 years are eager to try new products<sup>^</sup>

EMPLOYERS AND EMPLOYEES WANT MORE FROM THEIR HEALTH INSURANCE.





# **2** Africa is going through a **disease profile shift**

Non-communicable diseases, such as cancer, cardiovascular diseases and diabetes, are emerging as the main cause of death in Sub-Saharan Africa. In fact, according to the WHO, deaths due to non-communicable diseases will be three times higher than the mortality rate for communicable diseases in Sub-Saharan Africa by 2030. This shift is caused by increased urbanisation, lack of physical activity, poor levels of disease screening and late-stage disease diagnosis. Another important noncommunicable disease of increasing concern for employers in Africa, is mental illness. With an estimated 100 million people in Africa suffering from clinical depression, employers are desperately looking for more holistic screening and wellbeing solutions.



^ Source: WHO. Global Burden of Disease \* Journal of Health Economics, Volume 75, January 2021, \*\* 2020 COVID-19 Benefits Survey, Central and Eastern Europe, Middle East and Africa \*\*\*(Source: WEF (2021) \*\*\*\* Source: WHO (2020)

## DISEASE PROFILE SHIFT FROM COMMUNICABLE TO NON-COMMUNICABLE DISEASES ACROSS AFRICA.

**3X** 

The expected mortality rate of non-communicable disease compared to communicable diseases<sup>^</sup>

### POPULATION-BASED HYPERTENSION SCREENING INTERVENTIONS ARE AN EFFECTIVE TOOL TO IMPROVE HEALTH IN LOW-INCOME CONTEXTS\*.

55%

of employers already offer access to mental health services\*\*

## MENTAL HEALTH IS AN INCREASING CONCERN FOR AFRICAN EMPLOYERS

depression

people in Africa suffer from clinical African countries are among the top 30 globally for people dying by suicide\*\*\*\*

AFRICA IS GOING THROUGH A DISEASE PROFILE SHIFT // 08



# **3** Africa's young population is ready for more tech, more online and using wearable devices

Africa has a young population with the dominant working-class generation being millennials. For millennials, being digitally savvy and always online, the internet is seen as the first port of call. This is also a generation for whom wellness is an active pursuit, and combined with technological enhancements, the demand for apps and wearable devices to track activity is high.



\* According to the United Nations population projections and stated in CNBC Aug 2021. Source: Vitality commissioned landscape analysis and research on Kenya - Sept 2022, 439 quantitative interviews.

### AFRICA'S YOUNG WORKING-AGE POPULATION

Three-quarters of Africa's population is under the age of 35\*



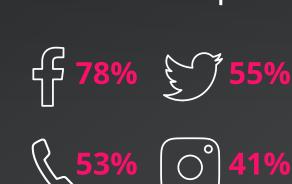
#### SMARTPHONE SAVVY

Most people rely on mobile data (89%) to access the internet. Young people aged 18-25 years spend more than 6 hours in a day on the internet



SOCIAL MEDIA AND ONLINE

Most people use social media (96%) daily and it is also a key source of news consumption





USE APPS TO TRACK ACTIVITY 56% of people have purchased a wearable device within the last 12 months





## Intersection of key trends shaping innovation

MONETISING SHARED VALUE FOR BOTH THE EMPLOYER AND EMPLOYEE

HEALTH INSURANCE MODELS IN AFRICA ARE READY FOR DISRUPTION

Vitality

VITALITY REWARDS: ENHANCING THE SUITE OF EMPLOYEE REWARDS 03

AFRICA'S YOUNG POPULATION IS READY FOR MORE TECH, MORE ONLINE AND USING WEARABLE DEVICES

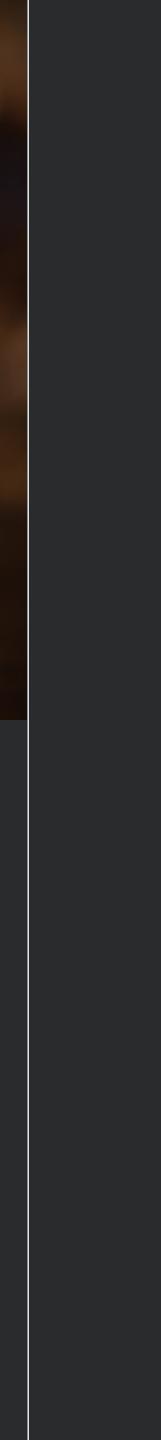
It is at the intersection of these trends, that VHI has specifically focused on, to ensure our innovations and design aligns with the changing landscape. It is this thinking that has led us to the suite of enhancements for 2023.

Health International

02

AFRICA IS GOING THROUGH A DISEASE PROFILE SHIFT EMPLOYEE WELLBEING: FOCUS ON BOTH PHYSICAL AND MENTAL WELLBEING

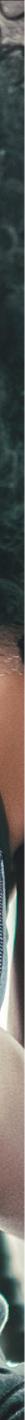
INTERSECTION OF KEY // 10



# **Monetising shared value** for both the employer and employee

By embedding wellness in the design of Vitality Health International, the shared-value cycle empowers employers in the rest of Africa to enable employees to get healthier and to be rewarded for doing so.

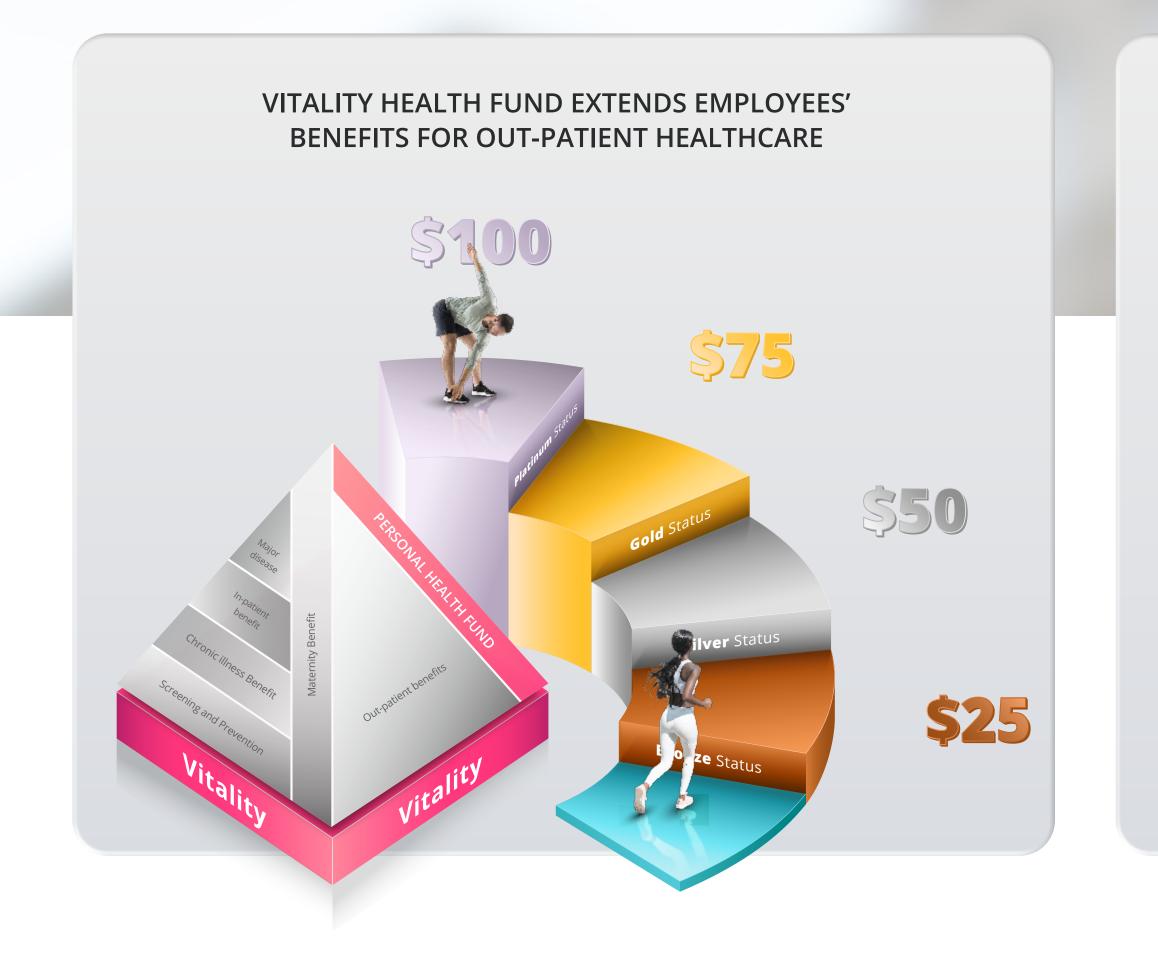


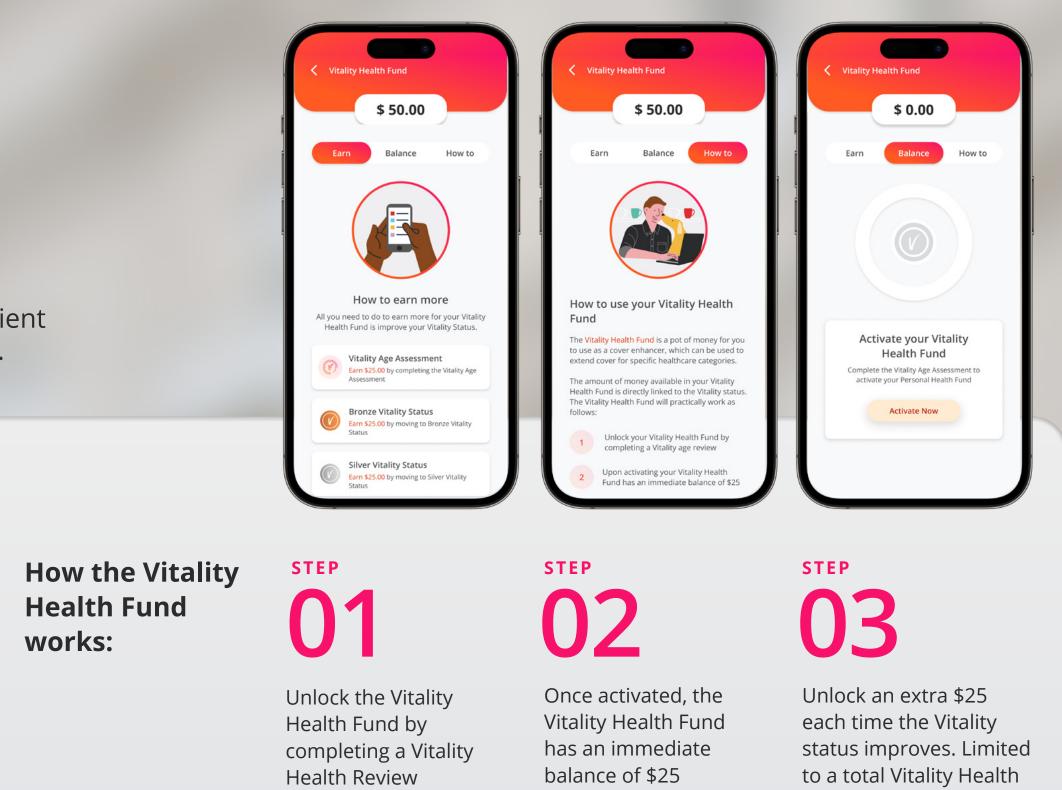


# Introducing the Vitality Health Fund

### A personalised way to monetise a healthy lifestyle

The Vitality Health Fund lets employees boost their current healthcare cover for out-patient healthcare services and treatments once they reach the limits on their health insurance.





The Vitality Health Fund is awarded to the employee and any dependants on their policy older than 18. Employees can use the money in their Vitality Health Fund to pay for all or part of their medical treatment. If there is any money left in the Vitality Health Fund at the end of a plan year, we'll carry it over to the next 12 months, as long as the policy is renewed. Unused funds will expire if the policy is not renewed.

#### The Vitality Health Fund can be used to help pay for the following:

- A | GP, specialists
- B | Prescribed medicine
- C | Dentistry

- E | Physiotherapy
- F | Chiropractic
- G | Speech and occupational therapy
- H | Immunisations
- I | Psychology and psychiatry

D | Optometry

INTRODUCING THE // 12

Fund value of \$100

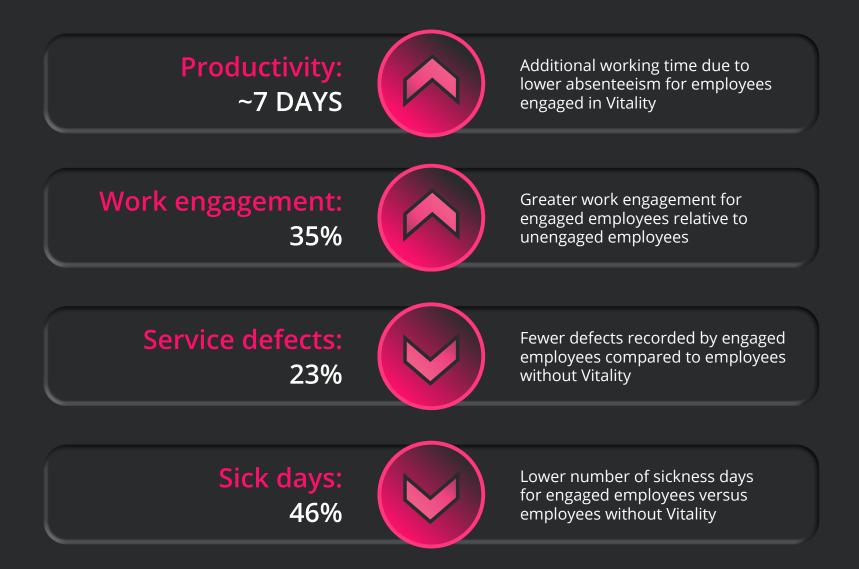


# Introducing Vitality Health Cashback for employers

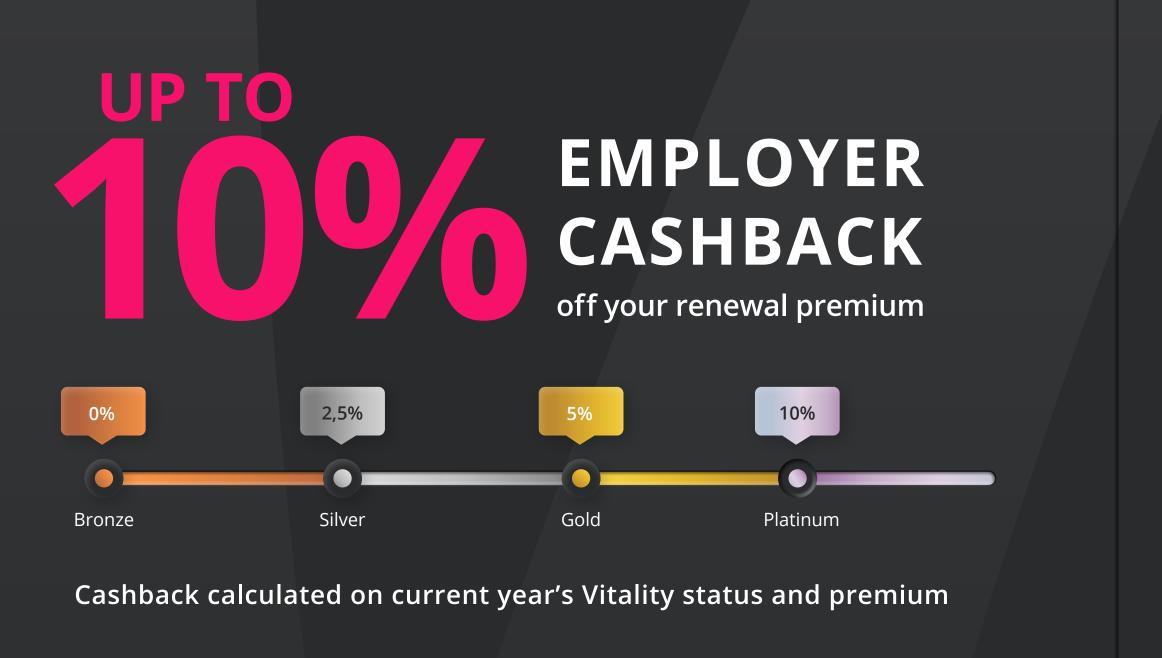
### Vitality Health Cashback rewards employers for healthier employees

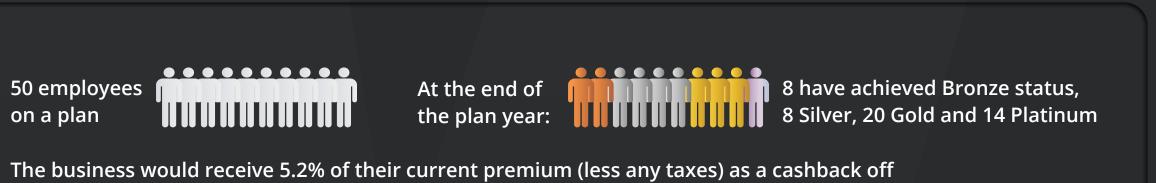
Healthier employees are more productive, and contribute positively to the performance of their employer. By incentivising and encouraging employees to be healthier, not only do they benefit from improved health and wellbeing, but Vitality Health International benefits from insurance savings from healthy members who are less likely to claim. These savings allow us to offer comprehensive cover with richer benefits and more valuable behavioural incentives.

To reward employers for encouraging their employees to get healthy, they will earn cashback when their employees improve their Vitality status. Employers get 2.5% cashback for those employees getting to Silver Vitality status, 5% for those getting to Gold, and 10% for those reaching Platinum status. The amount of cashback employers receive will be based on the average Vitality status of all their insured employees and will be calculated on the current year's premium and Vitality status.

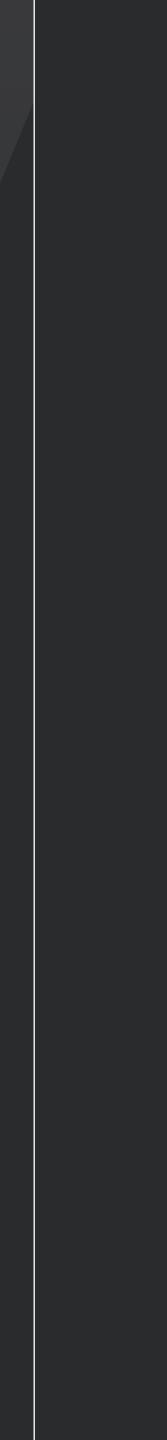


The business would receive 5.2% of their current premium (less any taxes) as a cashback off their renewal premium: (8 x 0%) + (8 x 2.5%) + (20 x 5%) + (14 x 10%) / 50 = 5.2%



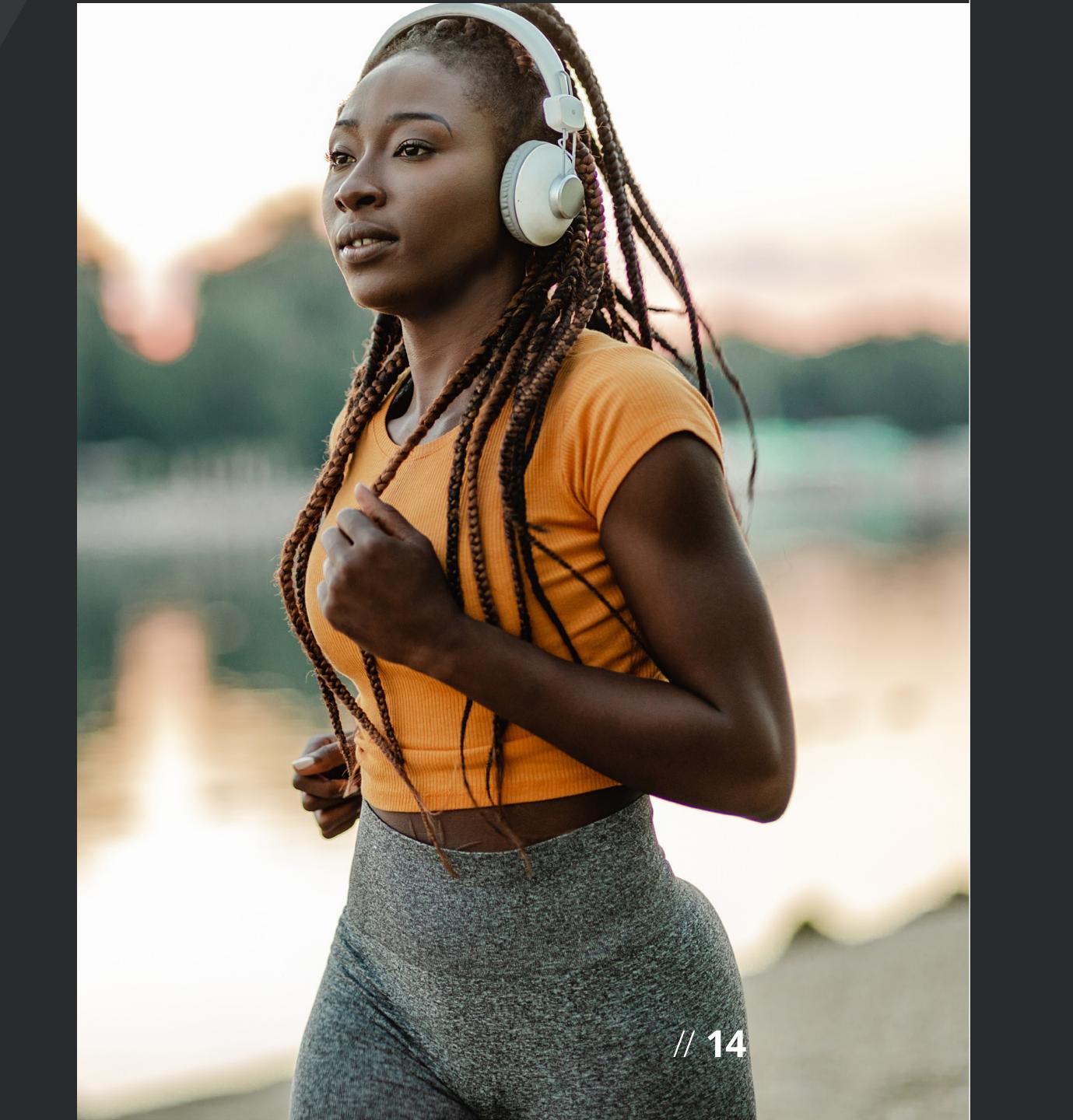






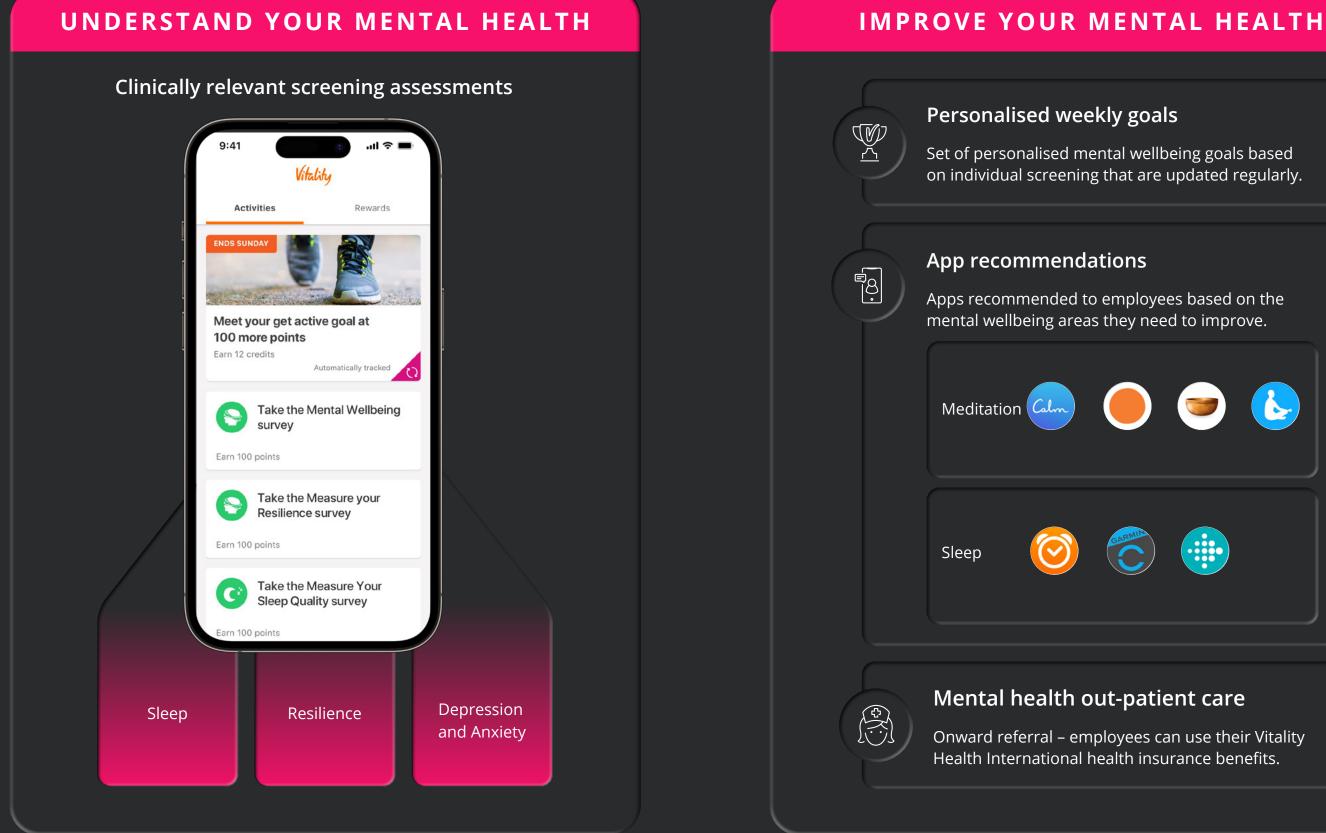
# **Employee wellbeing** Focus on both **physical and mental wellbeing**

Vitality Health International recognises the importance of holistic wellbeing, with a focus on early intervention unlocking longer-term value. This is achieved through a dual focus on a personalised wellness experience journey as well as the introduction of a new mental wellbeing programme, Vitality Healthy Mind to drive better mental health outcomes for employees.



# Introducing Vitality Healthy Mind

We offer a tailored approach for the management of mental wellbeing through proactive screening and early identification of illness. Our solution includes a range of programmes, app recommendations and information on the health insurance benefits available. We also include weekly rewards for achieving personal mental health goals to encourage and reward better mental health behaviours.







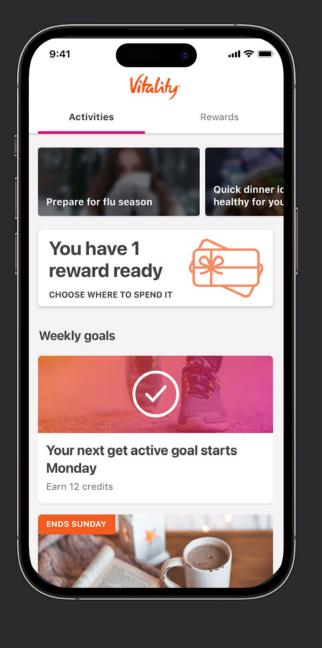
More likely to adopt unhealthy lifestyle behaviours

## **60%** \(\cdots)

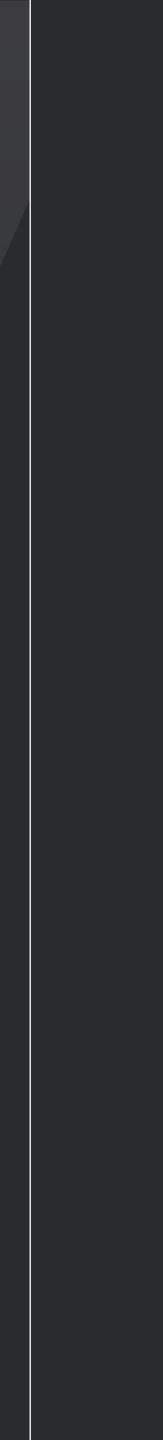
More likely to be diagnosed with preventable chronic conditions

#### **GET REWARDED**

Weekly rewards for achieving mental health goals







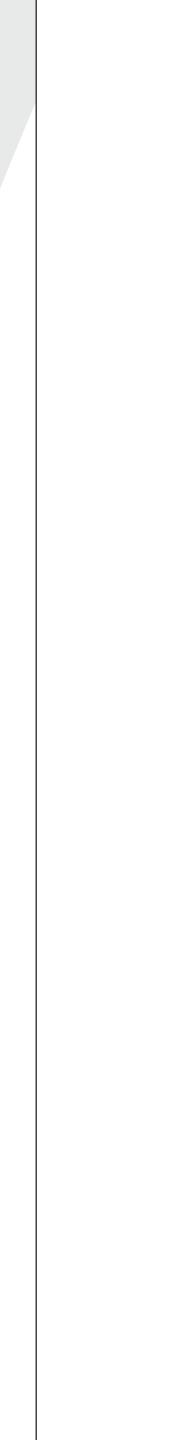
## Vitality Health International **Wellness Experience**

Vitality Health International provides a tailored on-site Wellness Experience for all employers.



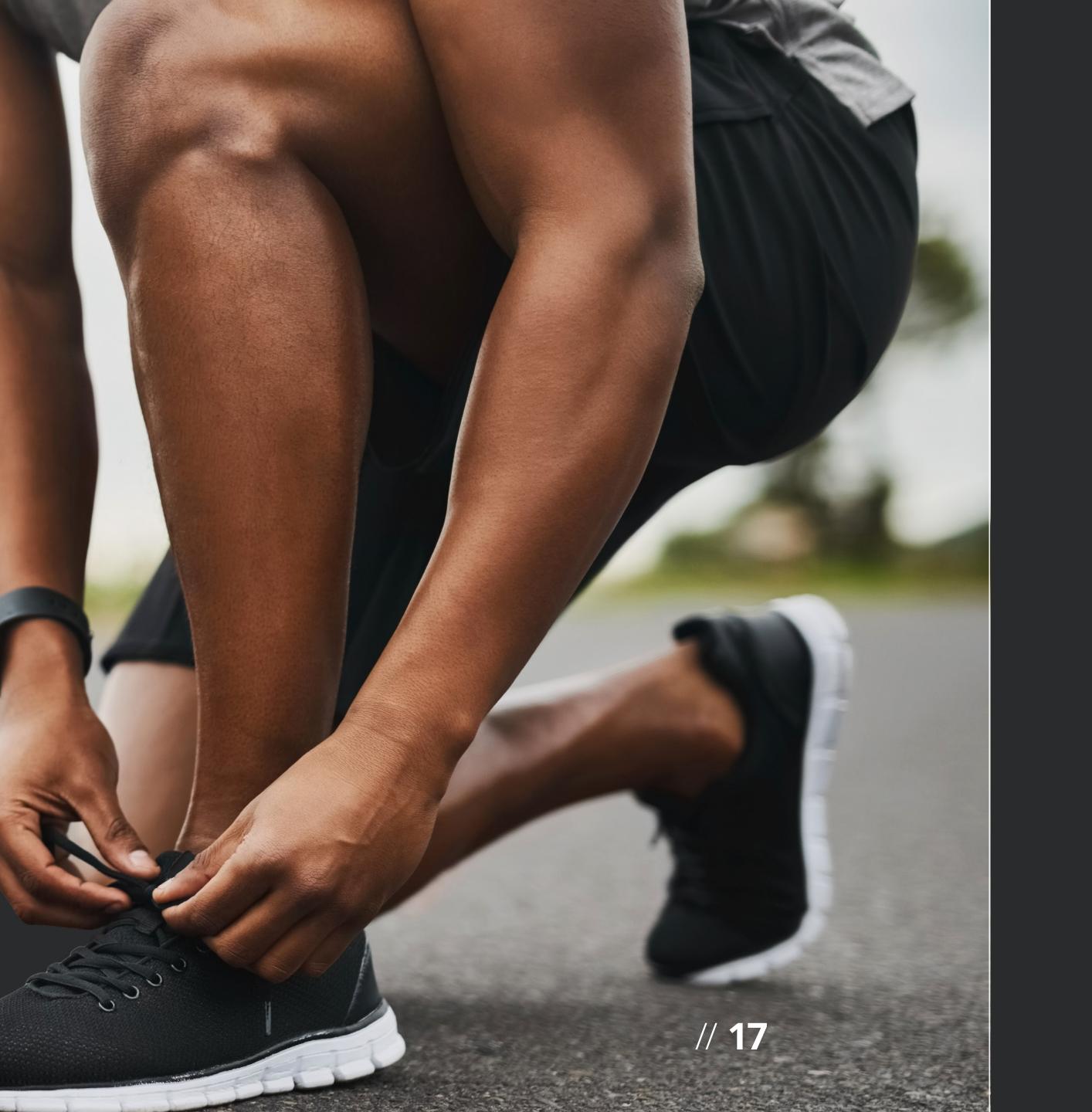


VITALITY HEALTH INTERNATIONAL // 16



# Vitality rewards Enhancing the suite of employee rewards

The Vitality programme is unique to each member as it uses health and wellness data to set clinically-appropriate fitness goals, which adjust automatically based on the individual's activity levels. Members can get active through a wide range of fitness device and application partners and earn weekly rewards through a variety of partners when they achieve their goals.

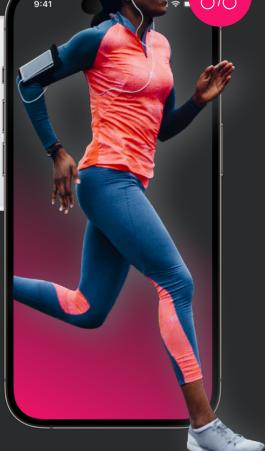


## Get active and get rewarded with Vitality

Vitality encourages employees to get active and rewards them for doing so. The Vitality platform offers integration with a range of fitness devices and apps. Employees can link their device to the Vitality platform to start earning credits and rewards.

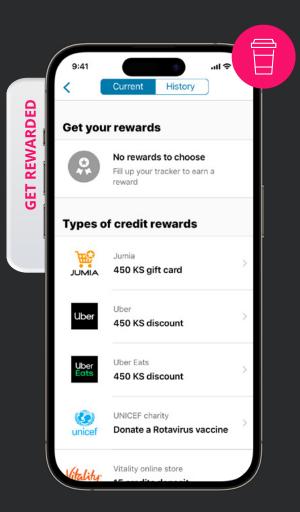


ET ACTIVE



Track physical activity through linked wearable devices. Get **40% off** a Garmin fitness device to get active. <image><image><section-header><section-header>

Personalised, dynamic physical activity goals are set weekly and are delivered through the **Vitality Africa app.** 



Employees **earn weekly rewards** for achieving their physical activity goals

# Employees will receive an upfront 40% discount when purchasing a new Garmin fitness device.

They can follow the steps on the Vitality Africa app and place their order online. The discount will be applied at point of purchase and will be subject to annual limits.

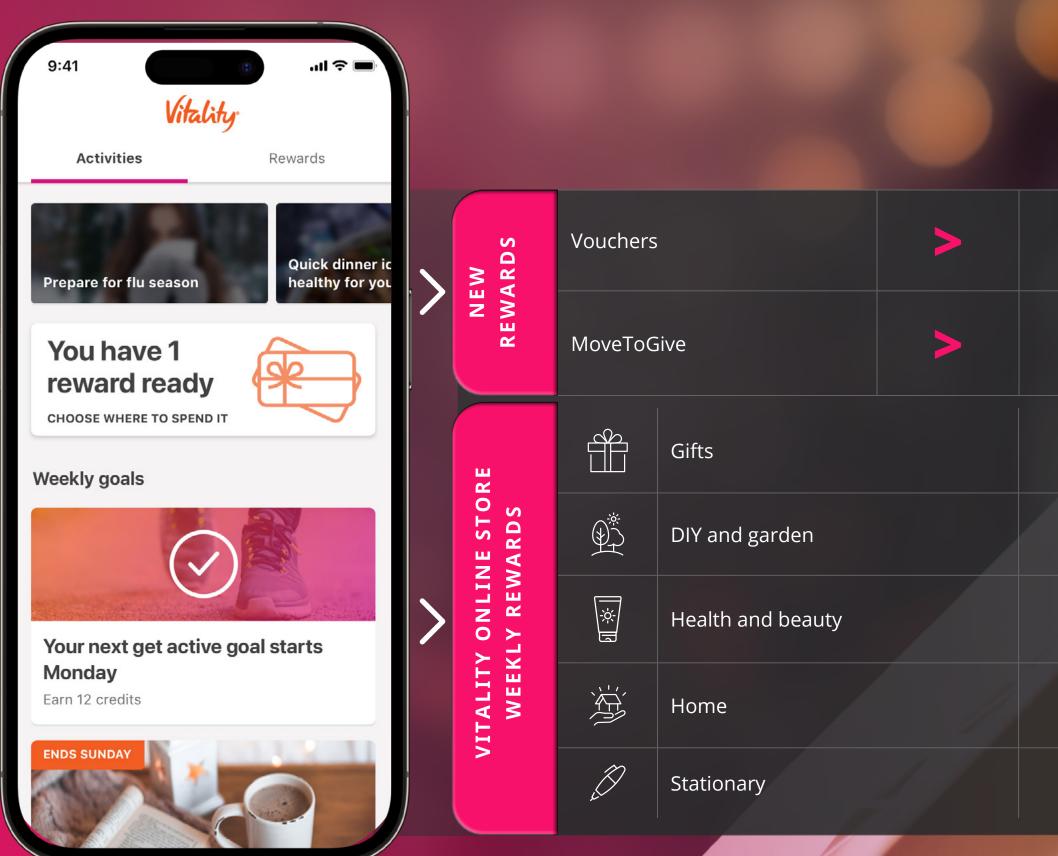
### **AVAILABLE FROM SEPTEMBER 2022**





# Vitality benefits in a snapshot

By offering a wide range of rewards, Vitality ensures that employees are incentivis to engage in a healthy lifestyle, regardless of their personal preferences.



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	unicef @ for every child		Donate towards a life-changing vaccine		
	Electronics	<u>joro</u> ,	Fashion accessories		
Þ	Living Green		Kids and baby		
	Travel and luggage		Sports and recreation		
	Smart home		Kitchen		
, ,	Watches and jewelry	Image: Second	Luxury brands		
			YOUR VITALITY BENEFITS IN A SNAPSHOT	// 19	





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